MCB Bank Limited Investors Briefing June 30, 2019

Presented by:
Hammad Khalid
Chief Financial Officer



Group Structure

MCB Bank is majority owned by Nishat group, a prominent business conglomerate, having diversified interests in Textiles, Cement, Banking, Insurance, Power Generation, Hotel Business, Agriculture, Dairy, and Paper Products. To accede to international capital markets, the Bank launched Global Depositary Receipts (GDRs) in 2006. It was the first Pakistani Bank that got its GDRs listed on the London Stock Exchange. In 2008, the Bank entered into a strategic partnership with Maybank, Malaysia, which owns 18.78% stake in MCB through Maybank International Trust (Labuan) Berhad.

In 2017, Fullerton Financial Holdings (International) of Singapore through Bugis Investments (Mauritius) Pte Ltd acquired 5.49% stake in MCB under merger scheme of NIB Bank with and into MCB Bank Limited. MCB is the first Pakistani Bank which incorporated a wholly owned Islamic Banking subsidiary, MCB Islamic Bank Limited, to meet requirements of a significant segment of our customer base for financial solutions that conform to Shari'ah rulings and demonstrate our confidence in the potential of the Islamic Banking industry in the country. During 2018, the Bank transferred business of its 90 branches to its wholly owned subsidiary MCB Islamic Bank Limited to capitalize on opportunities for growth in Islamic Banking sector.

Local Branches: 1,377 Foreign Branches: 11 (Including 1 EPZ branch)

Subsidiaries

MCB Financial Services Limited Holding: 100%

Profile: Float, administer and manage modaraba funds and acts as trustees of various mutual funds.

MNET Services (Private) Limited Holding: 100%

Profile: Service providers for Electronic Transactions to various financial institutions/banks

MCB Islamic Bank Limited Holding: 100%

Profile: Islamic & Shria'h compliant banking.

MCB - Arif Habib Savings & Investments Limited Holding: 51.33%

Profile: Asset management, investment advisory, portfolio management and underwriting.

"MCB Leasing" Closed Joint Stock Company, Azerbaijan Holding: 99.94%

Profile: Leases various types of industrial equipment, public transports, real estate and retail auto leases.

Financial & Management Services (Pvt) Limited Holding: 95.90%

Profile: Provision of Financial Services.

With reference to significant holding, the following entities are associates of the Bank;

Adamjee Insurance Company Limited Holding: 20.00%

Euronet Pakistan (Private) Limited Holding: 30.00%



MCB Key Historical Milestones

Incorporation 1947 Nationalization 1974 Privatization 1991 Change of name from Muslim Commercial Bank to MCB Bank 2005 1st Pakistani Bank to issue Global Depository Receipts 2006 Strategic Acquisition by Maybank – Largest private sector transaction Total Deposits of the bank crossed threshold of PKR 500 Billion 2012 Total Deposits of the bank crossed threshold of PKR 700 Billion 2015 Total Assets of the bank achieved hallmark of PKR 1 Trillion 2015 Incorporation of MCB Islamic Banking Subsidiary, the 1st Pakistani bank to have separate Islamic 2015 **Banking Subsidiary** Merger of NIB Bank with & into MCB Bank Limited 2017 Transfer of 90 branches to MCB Islamic Banking 2018 Total Deposits of the bank crossed threshold of PKR 1 Trillion 2018 2019 Total Assets of the bank achieved hallmark of PKR 1.5 Trillion



Business Strategy



MCB Bank Limited, a name synonymous with quality service and trust, is a recognized brand working on strategic parameters through out the decades in order to register financial performance and sustainable business development.

Our broad spectrum of products and services provides a cutting edge advantage to service our customers countrywide through online branch network offering Corporate, Retail, Islamic and Investment banking products that have contributed towards making MCB Bank one of the leading banks in Pakistan. To account for change in trends and adding further 'customer-friendly' parameters, MCB's Internet Banking was re-launched during the year. Our revamped Call Centres is yet another step to reinforce our strategy to provide 24/7 product support and assistance to our valued clientele. To strengthen the retail product suite, consumer lending products i.e. personal loan and home loan facilities, were reintroduced to enlarge the range of MCB's products. Our Mobile Banking continues to be a strong player; attracting large segment of young educated tech-savvy professionals. Bancassurance / Investment products and Visa Debit Cards have been among MCB's best sellers and have gained substantial market share during the year under review.

As developing technology—driven product range is the need of the hour, MCB is moving in that direction with a clear vision. The launch of MCB Lite is expected to usher a new chapter of 'banking convenience' for MCB's existing and prospective customer base. We are confident that through these innovative products, coupled with our quality service standards, MCB would significantly increase its share of the business and support financial inclusion through alternate distribution channels.

In line with Bank's Business Strategy, our financial results reflected strong underlying performance across virtually all our businesses, fueled by strong Balance Sheet management and profit growth. Our key focus areas remain cost management, non-fund income growth and no significant accretion in our NPL base.



Strategic Objectives

✓ Delivering remarkable returns to stakeholders, sustainable performance, exceeding market and shareholder expectations

✓ Providing value added services through operational expansion, geography and upgraded system

✓ Building a corporate culture of equality, trust and team spirit as we remain dedicated to being a socially responsible organization



Vision & Mission

Vision

To be the leading financial services provider, partnering with our customers for a more prosperous and secure future.

Mission

We are a team of committed professionals, providing innovative and efficient financial solutions to create and nurture long-term relationships with our customers. In doing so, we ensure that our shareholders can invest with confidence in us.



Key Performance Indicators

2 Awards & Accolades

Financial Performance

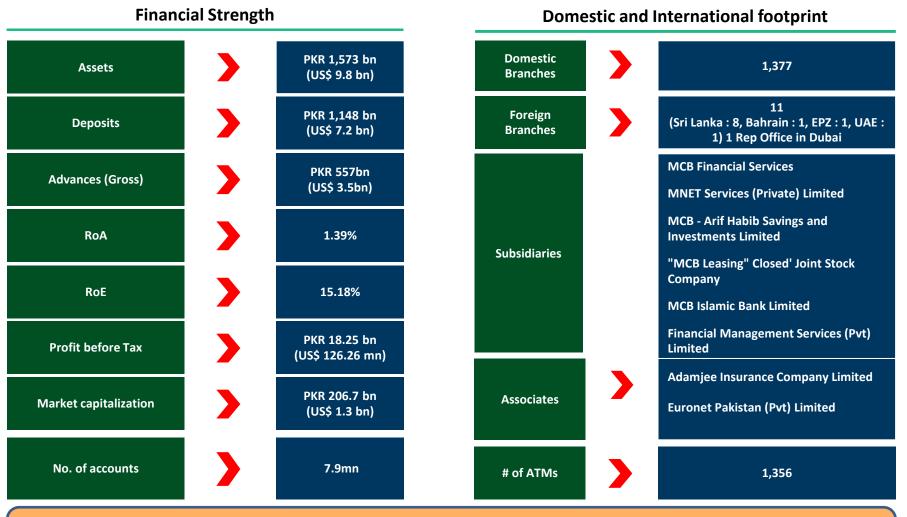


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Key Performance Indicators



One of the largest Commercial Bank in Pakistan



Highest Credit Rating by PACRA

Long Term AAA [triple A] and Short Term A1+ [A one plus]



2

Awards & Accolades



International Recognition

Awards/ Accolades





"Winner -Best Corporate Report Award 2018 - Banking Sector"

Winner" - Best Corporate Report Award 2017 Winner" - Best Corporate Report Award 2016 Winner" - Best Corporate Report Award 2015 Winner" - Best Corporate Report Award 2014 "Winner" - Best Corporate Report Award 2013 "Winner" - Best Corporate Report Award 2012 "'Runner-up" Best Corporate Report Award 2011 "Winner - Best Corporate Report Award 2010 "Winner - Best Corporate Report Award 2009



Best Investment bank in Pakistan - 2017

Best bank in Pakistan - 2016 Euromoney Awards for Excellence 2012: Best Bank in Pakistan 2011, 2008, 2003-2005, 2001, 2000 Best Bank in Asia 2008



Pakistan Banking Awards

A-F-FERGUSON CO. | Amended firm of

Best bank for **Corporate Finance & Capital market Development - 2016**



Best bank in Pakistan - 2019

Best bank in Pakistan - 2016 Best bank in Pakistan - 2015



Most Stable Bank of the year 2014

Best Bank of the year 2013 - Large Bank Most Stable Bank of the year 2013 Investor Relations Award 2011: Runner-up Best Bank of the Year 2011 Most Stable Bank of the Year 2011



2012: Ranked 624, 2011: Ranked 606, 2010: 621 Country Ranking: 3rd highest among the local Top 5



Best Bank Led Mobile Money Transfer Program 2010



Ranked among the Top 25 Companies in Pakistan



Best Commercial Bank - Pakistan 2012



CSR Business Excellence Award 2012: Best Media Coverage



Winner - Best Presented Annual Accounts 2014

1st Runner Up Best Presented Annual Report Awards 2013 - Category Private Sector Banks 2nd Runner Up Best Presented Annual Report Awards 2012- Category Private Sector Banks Joint 2nd runner-up in the banking sector



Strongest Bank in Pakistan 2017 Strongest Bank in Pakistan 2014

Strongest Bank in Pakistan 2010



Triple A Country Awards Best Domestic Bank - Pakistan 2014: 2013: 2012: Best Bank - Pakistan 2014

Best Domestic Bank in Pakistan: 2014: 2009, 2008, 2006, 2005 & 2004



Asia's Foremost Event on Transformational Issues in the Financial Services Industry

The QFC Asian Banker Leadership Achievement Award 2010





Bank for Life

3

Financial Performance



Statement of Financial Position

						R [,]	s. In mIn	
	Unconsoli	idated		Consolidated				
Jun 2019	Dec 2018	YTD	%	Jun 2019	Dec 2018	YTD	%	
1,573,398	1,498,130	75,268	5.02%	1,670,125	1,585,210	84,915	5.4%	
514,143	503,581	10,562	2.10%	574,354	566,792	7,562	1.3%	
793,510	749,369	44,141	5.89%	803,876	754,386	49,490	6.6%	
156,759	150,160	6,599	4.39%	171,427	162,653	8,774	5.4%	
108,986	95,020	13,966	14.70%	120,468	101,379	19,089	18.8%	
1,423,018	1,348,852	74,166	5.50%	1,517,973	1,433,887	84,086	5.9%	
1,148,631	1,049,038	99,594	9.49%	1,231,815	1,122,307	109,509	9.8%	
183,982	216,019	(32,037)	-14.83%	187,588	223,216	(35,628)	-16.0%	
-	3,891	(3,891)	-100.00%	-	3,891	(3,891)	-100.0%	
10,514	15,699	(5,186)	-33.03%	11,605	17,003	(5,399)	-31.8%	
79,891	64,206	15,686	24.43%	86,964	67,470	19,494	28.9%	
150,380	149,278	1,102	0.74%	152,152	151,323	829	0.5%	
						,		
141,846	139,531	2,315	1.66%	143,029	140,905	2,124	1.5%	
	1,573,398 514,143 793,510 156,759 108,986 1,423,018 1,148,631 183,982 - 10,514 79,891	Jun 2019 Dec 2018 1,573,398 1,498,130 514,143 503,581 793,510 749,369 156,759 150,160 108,986 95,020 1,423,018 1,348,852 1,148,631 1,049,038 183,982 216,019 - 3,891 10,514 15,699 79,891 64,206 150,380 149,278	1,573,398 1,498,130 75,268 514,143 503,581 10,562 793,510 749,369 44,141 156,759 150,160 6,599 108,986 95,020 13,966 1,423,018 1,348,852 74,166 1,148,631 1,049,038 99,594 183,982 216,019 (32,037) - 3,891 (3,891) 10,514 15,699 (5,186) 79,891 64,206 15,686 150,380 149,278 1,102	Jun 2019 Dec 2018 YTD % 1,573,398 1,498,130 75,268 5.02% 514,143 503,581 10,562 2.10% 793,510 749,369 44,141 5.89% 156,759 150,160 6,599 4.39% 108,986 95,020 13,966 14.70% 1,423,018 1,348,852 74,166 5.50% 1,148,631 1,049,038 99,594 9.49% 183,982 216,019 (32,037) -14.83% - 3,891 (3,891) -100.00% 10,514 15,699 (5,186) -33.03% 79,891 64,206 15,686 24.43% 150,380 149,278 1,102 0.74%	Jun 2019 Dec 2018 YTD % Jun 2019 1,573,398 1,498,130 75,268 5.02% 1,670,125 514,143 503,581 10,562 2.10% 574,354 793,510 749,369 44,141 5.89% 803,876 156,759 150,160 6,599 4.39% 171,427 108,986 95,020 13,966 14.70% 120,468 1,423,018 1,348,852 74,166 5.50% 1,517,973 1,148,631 1,049,038 99,594 9.49% 1,231,815 183,982 216,019 (32,037) -14.83% 187,588 - 3,891 (3,891) -100.00% - 10,514 15,699 (5,186) -33.03% 11,605 79,891 64,206 15,686 24.43% 86,964 150,380 149,278 1,102 0.74% 152,152	Jun 2019 Dec 2018 YTD % Jun 2019 Dec 2018 1,573,398 1,498,130 75,268 5.02% 1,670,125 1,585,210 514,143 503,581 10,562 2.10% 574,354 566,792 793,510 749,369 44,141 5.89% 803,876 754,386 156,759 150,160 6,599 4.39% 171,427 162,653 108,986 95,020 13,966 14.70% 120,468 101,379 1,423,018 1,348,852 74,166 5.50% 1,517,973 1,433,887 1,148,631 1,049,038 99,594 9.49% 1,231,815 1,122,307 183,982 216,019 (32,037) -14.83% 187,588 223,216 - 3,891 (3,891) -100.00% - 3,891 10,514 15,699 (5,186) -33.03% 11,605 17,003 79,891 64,206 15,686 24.43% 86,964 67,470 150,380 <t< td=""><td>Jun 2019 Dec 2018 YTD % Jun 2019 Dec 2018 YTD 1,573,398 1,498,130 75,268 5.02% 1,670,125 1,585,210 84,915 514,143 503,581 10,562 2.10% 574,354 566,792 7,562 793,510 749,369 44,141 5.89% 803,876 754,386 49,490 156,759 150,160 6,599 4.39% 171,427 162,653 8,774 108,986 95,020 13,966 14.70% 120,468 101,379 19,089 1,423,018 1,348,852 74,166 5.50% 1,517,973 1,433,887 84,086 1,148,631 1,049,038 99,594 9,49% 1,231,815 1,122,307 109,509 183,982 216,019 (32,037) -14.83% 187,588 223,216 (35,628) - 3,891 (3,891) -100.00% - 3,891 (3,891) 10,514 15,699 (5,186) -33.03% 11,605</td></t<>	Jun 2019 Dec 2018 YTD % Jun 2019 Dec 2018 YTD 1,573,398 1,498,130 75,268 5.02% 1,670,125 1,585,210 84,915 514,143 503,581 10,562 2.10% 574,354 566,792 7,562 793,510 749,369 44,141 5.89% 803,876 754,386 49,490 156,759 150,160 6,599 4.39% 171,427 162,653 8,774 108,986 95,020 13,966 14.70% 120,468 101,379 19,089 1,423,018 1,348,852 74,166 5.50% 1,517,973 1,433,887 84,086 1,148,631 1,049,038 99,594 9,49% 1,231,815 1,122,307 109,509 183,982 216,019 (32,037) -14.83% 187,588 223,216 (35,628) - 3,891 (3,891) -100.00% - 3,891 (3,891) 10,514 15,699 (5,186) -33.03% 11,605	



Non Performing Loans (NPLs) Coverage ratio* at 89.14% (YE18: 88.26 %), NPLs ratio stands at 8.64% (YE18: 8.95%)

Rs.	In	mlr
Rs.	In	mlr

ſ					K5. III IIIIII
	Jun 19	Mar 19	Dec 18	Sep 18	Jun 18
Tabal MDI	40.450	40.227	40.056	47.000	47.404
Total NPLs	48,150				•
QoQ	(1,187)	381	1,876	(51)	(1,246)
QoQ % variance	-2%	1%	4%	0%	-3%
Substandard	253	1,687	1,528	904	520
QoQ	(1,435)	159	625	383	140
QoQ % variance	-85%	10%	69%	74%	37%
Doubtful	1,077	2,047	1,742	332	302
QoQ	(970)	306	1,410	29	(394)
QoQ % variance	-47%	18%	425%	10%	-57%
Loss	46,729	45,509	45,637	45,692	46,181
QoQ	1,219	(127)	(55)	(489)	(937)
QoQ % variance	3%	0%	0%	-1%	-2%
OAEM	92	93	49	152	127
QoQ	(1)	44	(103)	25	(54)
QoQ % variance	-1%	89%	-68%	20%	-30%

YTD (Jun 19 vs. Dec 18)							
	Var.	%					
Total NPLs	(805)	-1.64%					
Substandard	(1,276)	-83.47%					
Doubtful	(664)	-38.14%					
Loss	1,092	2.39%					
OAEM	43	86.82%					

Concentration of Category of NPLs

Substandard	
Doubtful	
Loss	
OAEM	
'	

category or it				
Jun 19	Mar 19	Dec 18	Sep 18	Jun 18
0.52%	3.42%	3.12%	1.92%	1.1%
2.24%	4.15%	3.56%	0.70%	0.6%
97.05%	92.24%	93.22%	97.05%	98.0%
0.19%	0.19%	0.10%	0.32%	0.3%

^{*} Coverage ratio = Specific plus General Provision/NPLs



Investments

Increase of Rs. 33B in Market Treasury Bills and Rs. 13B in Pakistan Investment Bonds.

Rs. In mIn

	-						
	Jun 2019	Dec 2018	Var.	% var.	Jun 2018	Var.	% var.
Treasury Bills	611,595	578,343	33,252	6%	452,439	159,156	35%
Pakistan Investment Bonds	140,908	127,914	12,994	10%	192,574	(51,666)	-27%
TFCs, Debentures and Certificates	9,403	9,102	301	3%	7,674	1,730	23%
Other government securities / Sukuks / Euro Bonds	7,143	7,251	(108)	-1%	1,963	5,180	264%
Shares in Listed, Unlisted Co.s & Mutual funds	27,211	26,123	1,088	4%	25,140	2,071	8%
Subsidiaries & Associated Undertakings	12,747	12,747	-	0%	12,747	-	0%
Investments at cost	809,007	761,480	47,527	6%	692,537	116,470	17%
Prov for diminution in value of investments	(9,436)	(7,865)	(1,571)	20%	(5,695)	(3,742)	66%
Surplus/(deficit) on revaluation of securities	(6,061)	(4,246)	(1,815)	43%	2,267	(8,328)	-367%
Investments at revalued amount - net of provision	793,510	749,369	44,141	6%	689,109	104,401	15%



Deposits

									Rs	in mln
ſ	Q2 19		Q1 19		Q4 18		Q3 18		Q2 18	
	Volume	Mix	Volume	Mix	Volume	Mix	Volume	Mix	Volume	Mix
Deposits - Volume	1,148,631		1,066,013		1,049,038		1,032,649		1,018,740	
Current deposits	437,496	38%	406,850	38%	401,899	38%	394,167	38%		39%
Savings deposits	604,695	53%	565,100	53%	552,914	53%	•	54%	•	54%
Term Deposits	106,440	9%	94,063	9%	94,224	9%	77,909	8%		7%
CASA	1,042,191	90.73%	971,950	91.18%	954,813	91.02%	954,740	92.46%	946,381	92.90%
Variance	YoY	QoQ	YoY	QoQ	YoY	QoQ	YoY	QoQ	YoY	QoQ
Current deposits	9%	8%	3%	1%	7%	2%	7%	-1%	8%	1%
Savings deposits	11%	7%	5%	2%	6%	-1%	6%	3%	16%	2%
CASA	10%	7%	4%	2%	6%	0%	6%	1%	13%	2%
Term Deposits	47%	13%	28%	0%	36%	21%	24%	8%	36%	-2%
Total Deposits	13%	8%	6%	2%	8%	2%	7%	1%	14%	1%
	YTD	QoQ	YTD	QoQ	YTD	QoQ	YTD	QoQ	YTD	QoQ
•	99,594	82,618	16,975	16,975	80,555	16,388	64,167	13,909	50,258	13,713
Market Share (Domestic)		QoQ		QoQ		QoQ		QoQ		QoQ
Industry	14,458,307	7.45%	13,456,273	0.77%	13,353,916	2.47%	13,031,815	-0.24%	13,062,787	3.91%
MCB	1,106,006	7%	1,030,407	2%	1,010,851	1%	1,003,800	1%	991,413	1%
Share	7.65%		7.66%		7.57%		7.70%	J	7.59%	



Profit and Loss Statement

1 Tont and 2005 Statement										
							Rs	s. In mln		
		Unconsoli	dated		Consolidated					
	Jun 2019	Jun 2018	+/-	%	Jun 2019	Jun 2018	+/-	%		
Mark-up Income	59,133	37,715	21,418	56.79%	63,418	39,272	24,146	61.5%		
Mark-up Expense	31,333	15,096	16,237	107.55%	33,839	15,948	17,891	112.2%		
Net Mark-up Income	27,800	22,618	5,181	22.91%	29,580	23,325	6,255	26.8%		
Non Interest Income	7,959	8,430	(471)	-5.58%	8,385	8,773	(387)	-4.4%		
Total Income	35,759	31,049	4,711	15.17%	37,965	32,097	5,868	18.3%		
Non Mark-up Expense	16,751	17,511	(760)	-4.34%	19,282	18,975	307	1.6%		
admin expenses	16,501	15,413	1,088	7.06%	19,032	16,875	2,157	12.8%		
(PF reversal)	(222)	1,703	(1,925)	-113.05%	(222)	1,703	(1,925)	-113.1%		
other charges & WWF	472	395	77	19.53%	473	397	76	19.1%		
Share of Undertaking	-	-	-	-	200	358	(158)	-44.1%		
Profit before Provisions	19,008	13,538	5,471	40.41%	18,883	13,480	5,403	40.1%		
Provisions	760	(2,462)	3,222	-130.85%	907	(2,212)	3,119	-141.0%		
against Investments	1,571	(220)	1,791	0.00%	1,708	27	1,680	0.0%		
against loans & advances	(701)	(1,427)	725	-50.85%	(691)	(1,422)	732	-51.4%		
Others including write off recovery	(110)	(815)	706	-86.56%	(110)	(817)	707	-86.6%		
Profit before Tax	18,249	16,000	2,249	14.06%	17,975	15,691	2,284	14.6%		
Taxation	7,574	6,237	1,337	21.44%	7,554	6,220	1,334	21.4%		

912

9.34%

10,422

9,471

950

10.0%



10,675

9,763

Key Performance Ratios

BV	ROA	ROE	EPS (annualised)	CAR	ADR	Infection ratio	Coverage ratio*	Coverage (incl. benefit of liquid sec)**	Non- markup/Total Rev
110.00	4.000/	47.400/	10.00	47.100/	10.700/	0.049/	00.110/	22.224	22.224
119.69	1.39%	15.18%	18.02	17.48%	48.50%	8.64%	89.14%	96.64%	22.26%
117.74	1.50%	15.48%	18.02	18.13%	52.12%	8.95%	88.26%	94.49%	27.21%
115.18	1.86%	17.65%	19.56	16.44%	53.18%	9.47%	93.74%	97.31%	29.81%
105.97	2.11%	18.94%	19.67	19.33%	47.07%	5.90%	90.82%	98.76%	26.96%
101.69	2.71%	23.92%	23.65	19.43%	46.29%	6.32%	90.37%	99.82%	25.14%
96.05	2.87%	24.64%	22.60	20.41%	46.83%	6.80%	85.62%	94.00%	22.93%
87.39	2.93%	24.92%	20.84	22.25%	42.41%	8.68%	85.74%	94.66%	22.78%
79.85	3.18%	26.89%	20.31	22.24%	48.14%	9.74%	89.23%	87.55%	18.30%
71.22	3.54%	29.12%	19.42	21.79%	50.88%	10.67%	83.76%	94.74%	15.41%
62.15	3.13%	25.91%	18.05	22.07%	63.55%	8.95%	79.83%	91.82%	10.26%

19.07%

17.44

73.37%

70.89%

83.41%

8.62%

9.86%

54.87

3.25%

27.35%



Jun 2019

Dec 2018

Dec 2017

Dec 2016

Dec 2015

Dec 2014

Dec 2013

Dec 2012

Dec 2011

Dec 2010

Dec 2009

Bank for Life

^{*} Coverage ratio is based on specific plus general provision

^{**} Coverage ratio based on specific provision (excld. GP) plus benefit of liquid securities

Net revenue= net markup income + non-markup income



For further details on MCB Bank Limited, please visit www.mcb.com.pk

For any query/comments/feedback, please e-mail investor.relations@mcb.com.pk